

Edward Starkie, Principal

Education:

Massachusetts Institute of Technology,
MS in Real Estate Development
University of Oregon, BLA, Cum Laude
University of California, Berkeley, BA

Career Practice:

Principal: Urban Advisors Ltd
Principal & Director of Project Management:
Leland Consulting Group
Senior Associate: Leland Consulting Group
Adjunct Assistant Professor:
Architecture Department,
University of Oregon
Development Approvals Consulting:
Hardesty Associates, California
Project Manager: CRJA, Cambridge MA
Project Manager: Renaissance 2000 Project
Joint Consulting on Affordable Housing,
Massachusetts and California

Technical/Analytical Skills:

Locally Based Economic Development:
creating strategies based upon local
resources and organizational strengths
to provide a framework for change that
can be accomplished by the community
Market Research: Real estate economics,
demo-graphics, variable trending and
analysis of transaction pricing
Financial Analysis: Project financials, risk
analysis, statistical modeling

Mr. Starkie has 25 years experience in real estate that includes moving complex projects from conception and feasibility analysis to financing and development. A particular career focus has been the economic structure of vital urban places, of downtowns and neighborhoods that are pedestrian and transit oriented environments. His work has received four awards from the American Planning Association in the areas of main streets and downtown revitalization, and he contributed to the current EPA guidelines for promoting Smart Growth. His recent work has also gained an award from the California Preservation Foundation and a Charter Award from the Congress for New Urbanism. Mr. Starkie is a financial advisor for private and public development who brings a unique, pragmatic approach that results in projects that are feasible, profitable, and contribute to community livability. Mr. Starkie holds a Master of Science in Real Estate Development from the Massachusetts Institute of Technology. He is a panel member of Urban Land Institute Advisory Services. Mr. Starkie also has also served on the faculty of the University of Oregon Urban Architecture Program and the Portland State University Urban Planning and Architecture programs.

Presentations:

King County Transit Oriented Development Conference
Phoenix Urban Growth Boundary Conference
State of Oregon Smart Growth Conference
Urban Land Institute Advisory Panels: Oxnard, California;
Atlanta, Georgia; Kenosha, Wisconsin; Missoula, Montana
RailVolution Conference, Portland Oregon
Oregon State University Brownfields Conference
Washington Public Works Conferences: Yakima; Tacoma
Litigation Support: Tri-Met Westside Light Rail Condemnation
Idaho Treasure Valley Conference on Strip Development
Cascadia APA Conference, Portland
National APA Conference, San Antonio 2006
Smart Growth Los Angeles 2006

Relevant Experience Highlights:

Orengo Station, Portland OR: Based on Mr. Starkie's market analysis and research of the demographics of transit users, a national development company revised their plan to build a conventional big-box center near the MAX light rail line in Hillsboro, Oregon, opting instead for the existing transit-oriented village that is one of the best known models of Transit-Oriented Development.

Fayetteville, AR, 2025 Comprehensive Plan: Based on the anticipated regional growth in the Fayetteville area, Mr. Starkie demonstrated the relative costs of sprawl versus compact, traditional neighborhoods in terms of feasibility, land value, and economic impact. The dramatic results described the clear economic benefits of SmartGrowth designs.

Kirkland, WA, Industrial Land Analysis: Correlating tax assessor data with GIS layers, Mr. Starkie was able to show the disconnect between existing zoning and the existing actual land use of businesses in the aging industrial district. Further analysis showed that the district was obsolete for traditional manufacturing, but based on the underlying land values and development intensity had potential to redevelop with a mix of residential and commercial uses.

Edward Starkie, Principal (continued)

selected list of clients served:

client	project	client	project
Adair Village, OR	Urban Growth Plan; Economic Element	Medford URA	Downtown Medford
Art DeMuro	Mill Pond at Astoria	Multnomah County	Gresham Senior Center
BML Architects	Fox Automated Garage	Multnomah County	Hawthorne Site Feasibility
Cascade Design	Sea-Tac City Center	Multnomah County	Facility Needs Study
City of Bonnie Lake	Bonnie Lake TOD	Newport	Industrial Feasibility Study
City of Bremerton	Downtown Waterfront	Oregon State University	Food Innovation Center
City of Bremerton	Downtown Waterfront II	OTAK	Government Camp
City of Fayetteville, AR	Downtown Development Strategy	Pacific Harbor Capital	60th and Glisan Mixed Use Housing
City of Fayetteville, AR	City Plan 2025; Development Alternatives	Pacific Rim Resources	Happy Valley TGM
		PDC	Agricultural Marketing Center
		PDC	Museum Place
City of Hillsboro	Urban Reserves RFP	Pierce County, WA	South Hill Urban Village Analysis
City of Hillsboro	LRT Station Area Devt	Port of Alsea	Marine Small Business Feasibility
City of Hillsboro	Ronler Acres Reuse Value	Port of St. Helens	Strategic Planning
City of Hillsboro	URSA Master Plan	Port of Toledo	Industrial Park Feasibility Study
City of Hillsboro	Main Streets	Portland Devt. Comm.	South Park Blocks Mixed-Use Strategy
City of Kirkland	85th Street Corridor		Hayden Island
City of Kirkland, WA	Industrial Land Analysis	Portland General Corp	Olympia Percival Landing
City of Littleton, CO	Strip Center Revitalization Study	Pyatok Architects	Rainier Downtown Plan
City of Memphis, TN	Broad Avenue Charrette	Rainier EDC	Multnomah County Property Evaluations
City of Montgomery, AL	Downtown Masterplan	RMB Architects	La Pine Charrette
City of North Plains	Neighboring City Study		Dee Hardboard Mill Site
City of Peoria, IL	Heart of Peoria Masterplan	Rocky Mountain Institute	Stafford Urban Reserves
City of Redmond, WA	Old Town Revitalization	Rural Devmnt Initiatives	Medford Downtown Plan
City of Toledo	Downtown Study	Schwabe Williamson	TOD Speech
City of Tualatin	Community Center	Sienna Architects	The Main Streets Project
City of Tualatin	Tualatin Commons Mixed Use	Sound Transit	Business Consulting
City of Walla Walla, WA	Historic Downtown Strategy	Southeast Uplift	Fairview Industrial
Clackamas County	Mariott Hotel Financial Analysis	Spirit Mountain Devt.	McMinnville Retail
Clackamas County	Sunnybrook Office Feasibility	Spirit Mountain Devt.	Russell ville Joint Venture
Clackamas County Devt.	Project Financial Feasibility	Spirit Mountain Devt.	The Gregory Condominiums
Clackamas County DTD	East Sunnyside Village Project Mgmt.	Spirit Mountain Devt.	SE Main Streets
		Tashman Associates	Downtown Action Plan
David Sloan & Associates	Navajo Nation-Montezuma Creek	Town of Battle Ground, WA	Downtown Strategy
DLCD/ODOT	Smart Development Program	Town of Lake Stevens, WA	Development Feasibility
ERL Development	Vanport Mixed Use Project	Town of Lynwood, WA	SR202 Context Sensitive Design
City of Everett	Everett Station Area Plan	Town of Snoqualmie, WA	Economic Analysis
First Lindale Development	Lindale, TX Town Center Evaluation		Historic Guidelines Analysis
First Lindale Development	Mooreville Development Evaluation	Town of Truckee, CA	Land Condemnation Testimony
Food Innovation Center	Project Management	Tri-Met	Troutdale Tourism Center
Jeanna Woolley	Bantu Housing Project	Troutdale Chamber	Portland Public Market
Jeanna Woolley	GBC-Low Income Housing	UrbsWorks	Smart Growth Focus Group
Jeanna Woolley	Nation of Islam Education Center	US EPA	Sherwood Urban Reserves
Jim Robertson	Clackamas County Retail	Westlake Consultants	Raymond Hotel Tech Adv
LCA Architects	City of Scapoose	Willapa CDC	Lampus Low Income Housing
LCA Architects	Edmonds Mixed Use Development	Winkler & Co.	Canton OH, Downtown
LCA Architects	Florence TGM	Winter & Co.	Masterplan Implementation
LCA Architects	Jacksonville		Lexington Infill Study
LCA Architects	Raymond Downtown Plan		Mason City, IA F L Wright Hotel
LCA Architects	Shoreline Charrette	Winter and Co	
Livable Oregon	Smart Growth Speech	Winter Kramer and Jessup	

Glenn Kellogg, Principal

Education:

University of Pennsylvania;
Philadelphia, Pennsylvania,
Master of City Planning
University of Virginia;
Charlottesville, Virginia, BA
University of Miami, Miami, Florida,
Knight Fellow in Community Building
2005-2006

Career Practice:

Principal; UrbanAdvisors Ltd,
Washington, DC 2004-present
Principal; UrbanAdvisors Ltd,
Portland, Oregon 2002-2004
Project Manager; Innovative Redevelopment,
Seattle, Washington 2000-2002
Associate; Leland Consulting,
Portland, Oregon 1999-2000
Urban Design and Research Assistant;
Philadelphia City Planning Commission;
Philadelphia, PA 1998
Junior Analyst; CapitalNET;
London, United Kingdom 1996

Professional Associations:

Urban Land Institute:
Advisory Services Panelist
Congress of the New Urbanism:
Member / Speaker
SmartGrowth Network:
Member
DC Smart Growth Alliance:
Awards Juror
National Charrette Institute:
Certified Charrette Planner

Technical / Analytical Skills:

Project Management: project coordination and point of contact; residential design and approvals process; site selection, and construction management
Market Research: real estate economics; demographics trending and analysis; real estate sector trends; stakeholder interviews; public presentations
Financial Analysis: project financials and pro forma analysis; analysis of investment structure and returns for clients; risk analysis; GIS opportunity analysis
Strategic Planning: development programs; implementation actions; roles and responsibilities; timelines; funding sources

Mr. Kellogg has 10 years of experience in financial and urban planning services, working in neighborhoods of large cities and small towns. During this experience, he has learned to listen to the concerns of communities and help de-mystify the economic conditions that surround them. Through an understanding of the local economy, he assists communities with feasible, market-based strategies for neighborhoods to achieve their vision.

After graduating from the University of Virginia, Mr. Kellogg was a Lewis Mumford Scholar at the University of Pennsylvania where he studied real estate at Wharton and received a Master of City Planning from the Graduate School of Fine Arts (Penn Design). Mr. Kellogg serves as an Advisory Services Panelist for the Urban Land Institute, a Juror for the DC Smart Growth Alliance, and was a 2005 Knight Fellow in Community Building through the University of Miami.

Project Experience:

client	project
Burns Bros., Salem, OR	Site Development Analysis
Center for Hellenic Studies, DC	Construction Management
City of Bend, OR	Murphy Crossing Refinement Plan
City of Bogota, Columbia	TOD Metro Planning
City of Brentwood, TN	Proposed Zoning Analysis
City of Camden, NJ	Haddon Avenue Corridor
City of Canton, OH	Downtown Plan; Redevelopment Strategy
City of Fayetteville, AR	Downtown Development Strategy
City of Gresham, OR	Rockwood TOD Feasibility
City of Kirkland, WA	Industrial Zoning Analysis
City of Lake Stevens, WA	Downtown Plan Feasibility Study
City of Littleton, CO	Shopping Center Redevelopment Strategy
City of Lynchburg, VA	Downtown Masterplan; Economic Analysis
City of Memphis, TN	Broad Avenue Plan; Revitalization Strategy
City of Memphis, TN	Intown Medical District; Development Strategy
City of Overland Park, KS	Downtown Form Based Code, Econ. Analysis
City of Peoria, Illinois	Heart of Peoria; Development Strategy
City of Philadelphia, PA	Avenue of the Arts
City of Portsmouth, VA	D2 Form Based Code; Economic Analysis
City of Redmond, WA	Old Town Revitalization Strategy
City of San Marcos, TX	SmartCode Calibration, Econ. Analysis
City of Snoqualmie, WA	SR202 Context Sensitive Corridor Study
City of Tacoma, WA	Downtown Plan; Economic Analysis
City of Thornton, CO	Corridor Redevelopment
City of Truckee, CA	Historic District Guidelines
City of Walla Walla, WA	Downtown Plan; Implementation Strategy
Clackamas County, OR	On Call Analysis Services
Highlandtown CDC, Balt., MD	Highlandtown-Greektown TOD Impact
Innovative Redevelopment, WA	Construction & Project Management
Michigan City, IN	TOD Economic Impact Analysis
Portland Dev. Commission	Piedmont Place Green Building Analysis
Soloflex, Hillsboro, OR	Development Analysis
Spirit Mtn. Development, OR	On Call Project Analysis
Town of Battle Ground, WA	East Main Street Action Plan
Town of Chestertown, MD	Green Belt Masterplan; Economic Analysis
Town of Fairfax, VA	Fairfax Boulevard Masterplan; Econ. Analysis
Town of Taos, NM	Smartcode Implementation; Econ. Analysis